Yeast inception: live yeast itching for new markets

French company's live yeast product provides a case study in cultural barriers by Bill Giebler

esaffre Human Care, a division of **Lesaffre International**, headquartered in Lille, France, has been making yeast products for over 150 years, and since a 2004 joint venture with Archer Daniels Midland, has held the Red Star brand of nutritional yeast, sold effectively in the U.S. market since 1975. So why are they having so much trouble introducing their new yeast product, *ibSium*^{*} into U.K. and U.S. markets?

Well, for starters, it's alive.

"This [consumer reluctance] is not surprising at all," *says* Dr. V. Krishnakumar, managing director of **Giract**, a Geneva, Switzerland-based research and consultancy firm specializing in food ingredients, additives and related technologies. "It's a cultural barrier that goes quite deep and it goes way back. This is something of a trend we've followed for a long time."

Krishnakumar recalls the introduction of Ohmic heating—a little-used food sterilization method. The U.S. FDA discarded the technology because it didn't kill *everything*. "In the U.S., it's all about killing all, everything: no live stuff." A very different attitude than in continental Europe, he says.

"If you take meat, for example, the scare is much more about the antibiotic being in the meat than the bug," he says of the European market. "Whereas in the U.S. it is exactly the opposite. There's a big cultural block regarding anything live going inside of your body."

Lesaffre's marketing manager, Sandrine Cuisenier, concurs. Similar to sluggish recognition of bad v. good bacteria, she says, "Both the U.S. market and the U.K. market exhibit confusion between bad yeasts and good yeasts. It is exactly the same story."

What is ibSium?

The ibSium product is a patented, scientifically proven probiotic yeast (saccharomyces cerevisiae var. boulardii), targeting specific digestive health disorders such as diarrhea, abdominal pain and irritable bowel syndrome (IBS)—a disorder affecting 800 million people worldwide, says Cuisenier.

"We now know that yeasts can do much more and also have a real added value for our health," she continues. "It is already used in more than 100 countries and is very well documented with over 75 clinical studies proving its efficacy in promoting normal bowel function, helping to restore a balanced gut flora and protecting the gut against travel-related and antibiotic associated GI-distress."

In 2015, *ibSium* received a boost from the scientific and medical community with clinical studies published in respected, peer-reviewed scientific journals, *Digestive and Liver Disease* and *United European Gastroenterology Journal* among others.

Yet efficacy alone will not get beyond the cultural hurdles. When it's culture based, says Krishnakumar, "no science or proof works."

Breaking the cultural barrier

Seeing a gap in the U.S. market may sparkle of opportunity for foreign companies, but the gap itself may foretell resistance. "You have to be focused on the American market," says Teresa Yazbek Pereira. "You have to understand your consumer here to present something, not just bring whatever was successful in the European market—or any other market."

Yazbek is Vice President, Americas for **Nexira, Inc.**, a Rouen, France-based provider of botanical extracts and the global leader in acacia gum marketing and distribution since 1895. Prior to her transfer to New Jersey in 2009, Yazbek was based in Sao Paulo, Brazil. "In 12 years in Brazil one of the big successes I had was cereal bars," she says, crediting the simplicity of cereal bar recipes in her home country. In the bars, acacia gum could shine as one ingredient performing many functions: binding, emulsifying, decreasing sugar and increasing fiber. To her dismay, U.S.

NBJ Takeaways

- Studies suggest yeast has multiple benefits for digestion
- Cultural hurdles make U.S. introduction difficult

manufacturers were reticent to consider acacia gum. "Then I saw that the list of ingredients used in those bars was already so large that there was no room for one ingredient doing everything," she says. Success came later with new product development of more natural-focused products from smaller producers. "When clients began to say I want a five ingredient bar,' that's where we began to see the benefit."

Krishnakumar agrees that it's a question of cultural awareness. Using cereal bars as an example again, he says that in the United States, **General Mills** will boast that their bars contain oat fiber—a true statement that bypasses the primary soluble fiber, inulin. "That's because in America oat is considered to be a very positive healthy ingredient. It's is also relatively accepted in the U.K." The opposite is true in continental Europe, he says, "where inulin is very popular and oat is considered mostly for horses."

Returning to the conundrum of products with living ingredients: "I remember long ago as lactobacillus was introduced into the U.S.," Krishnakumar says. "They dare not present it as bacteria because that wouldn't pass." But patience and persistence eventually altered anti-bacterial cultural perception, and probiotics found their place. The eventual success of probiotics should give Lesaffre hope—and one very clear marketing lesson for them and their customers, according to Krishnakumar:

"It's best to downplay the live aspect," he advises matter-of-factly, "because once you play it up, it simply doesn't work."